



Mary's Center

2025-2026 Annual Report



Healthier and Thriving Communities for All.

FROM OUR CEO



Dear friends,

It is an honor to share this Annual Report at the beginning of my second year as CEO of Mary's Center. Over the past year, I have had the privilege of getting to know this remarkable organization—our dedicated staff, committed partners, generous supporters, and most importantly, the more than 65,000 participants who trust us with their care.

As I stepped into this role, I also inherited an extraordinary legacy. Maria Gomez built Mary's Center on the belief that health extends far beyond the walls of a clinic. Access to healthcare, housing, education, and economic opportunities are deeply connected, and together they form the foundation of our Social Change Model. That vision remains just as relevant today and continues to guide every aspect of our work.

This past year also brought significant challenges. Funding pressures, policy uncertainty, and increasing community needs tested all of us. Yet I watched our staff respond with resilience, compassion, and unwavering commitment to the people we serve. Together with our Board of Directors, donors, volunteers, and community partners, we strengthened Mary's Center while remaining true to our mission.

As we look ahead, we are focused on building the next chapter of Mary's Center. By expanding strategic partnerships, embracing innovative models of care, and strengthening the long-term sustainability of our organization, we are preparing to meet the evolving needs of our communities while ensuring that high-quality, integrated care remains accessible for generations to come.

This report celebrates what we have accomplished together and the opportunities that lie ahead. Thank you for the warm welcome you have extended to me during my first year. I am honored to lead this extraordinary organization and excited to continue to build healthier families, stronger communities, and greater opportunities for all.

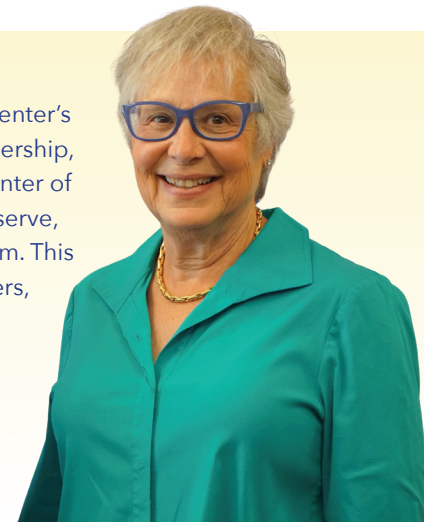
A handwritten signature in black ink that reads "Nancy Ban".

Nancy Ban, FACHE
Mary's Center CEO



"The Board of Directors has been thrilled to support Nancy as Mary's Center's new CEO. Throughout this past year, Mary's Center, under Nancy's leadership, remained grounded in our P.A.R.T. values, putting participants at the center of every decision, holding ourselves accountable to the communities we serve, treating every individual with respect, and working together as one team. This annual report reflects the extraordinary commitment of our staff, partners, volunteers, and supporters, whose dedication continues to strengthen Mary's Center and expand our impact across the region."

– Wendy Goldberg, Mary's Center Board Chair



HIGHLIGHTS OF THE YEAR

Leading Beyond Our Clinics

Mary's Center's commitment to whole-person care extends beyond our health centers. Working alongside participants, coalition partners, healthcare providers, and community organizations, we advocate for policies that expand access to care and strengthen the health of our communities. This year, those efforts helped achieve several important milestones:

Securing the DC Healthcare Alliance

Working in coalition, Mary's Center helped preserve the District's largest healthcare safety net program, serving approximately 26,000 residents. The approved DC council FY2027 budget maintained Alliance funding, restored vision and dental benefits, and preserved existing income and age eligibility requirements.

Protecting School-Based Behavioral Health

Community-based organizations remained providers in the School-Based Mental Health Program, allowing Mary's Center to continue serving 662 students across 23 DC public and public charter schools.

Expanding Support for First-Time Mothers

Increased funding for the Nurse-Family Partnership program enabled Mary's Center to provide home visiting and wraparound services to an additional 25 first-time mothers.

Advancing Oral Health

Through the Senior Oral Health Partnership with Delta Dental Community Care Foundation and Howard University College of Dentistry, Mary's Center expanded outreach while advocating for improved dental coverage for older adults.



In May 2026, Mary's Center joined the DC Primary Care Association rally in Washington, DC, to advocate for health access for all.

Awards and Recognitions

In the past year, Mary's Center has been honored to receive the following accolades that recognize our team's dedication to participant care:

- The 2026 Washington Business Journal Women Who Mean Business Award for our CEO Nancy Ban's leadership and commitment to excellence.
- The DC Medical Society's Dr. Cesar A. Caceres Innovation in Healthcare Technology Award for implementing remote patient monitoring.
- The Delta Dental Community Care Foundation Award for developing a clinical training and community outreach program to provide dental services to seniors.
- The Brem Foundation Impact Award for increasing breast cancer screenings and breaking down access barriers for participants in the DC region.
- The National Committee for Quality Assurance Patient-Centered Medical Home Award, in recognition of our care model and participant experiences.
- The 2026 Health Equality Index (HEI) in recognition of our ongoing commitment to equitable, inclusive care for all.

ACE Award Seal

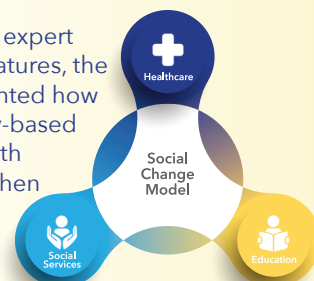


Mary's Center's hard work in advocacy earned the prestigious 2026 Advocacy Center of Excellence (ACE), bronze designation, by the National Association of Community Health Centers (NACHC). We are proud to become the first community health center in the District of Columbia with this designation awarded by the largest national advocacy organization for Federally Qualified Health Centers.

Our **Social Change Model**, known for its effective integration of services, continues to receive national recognition by leading healthcare organizations such as the **National Academy of Science**, the **American Medical Association**, and the **National Hispanic Health Research Institute**.

Through case studies, expert panels, and special features, the above entities highlighted how integrated community-based care can improve health outcomes and strengthen communities.

To learn more about our Social Change Model, click [here](#).



FEATURED PROGRAMS

Providing Generations of Prenatal and Pediatric Care

When Mary's Center opened as a small, bilingual clinic serving 200 immigrant women fleeing violence in Central America, our vision was clear: to provide a sanctuary of hope for women during pregnancy. Today, our prenatal and pediatric care continue to stand as thriving flagship programs.

Our multidisciplinary prenatal program surrounds every participant with a seamless network of support. Alongside expert clinical care from OB-GYNs, nurse-midwives, and specialists for high-risk pregnancies, participants are connected with family support workers, on-site nurses, insurance enrollment specialists, breastfeeding consultants, WIC nutrition experts, and integrated behavioral health providers. Our comprehensive model also reduces barriers to care through services such as in-house ultrasounds and coordinated, whole-person care.

The ultimate testament to the trust families place in Mary's Center is that more than two-thirds of our prenatal

participants choose Mary's Center pediatricians for their newborns.

Our pediatric program consistently ranks among the best in the district, with our Adams Morgan clinic regularly achieving the highest childhood immunization rates for infants and toddlers and our other pediatric sites ranking among the city's top performers year after year. Families also benefit from same-day newborn appointments and a dedicated team of pediatric providers, many of whom have served our communities for more than a decade. Mary's Center is also a regional leader in caring for children with special needs, with several clinicians specially trained in advanced autism screening.



In 2025 alone, our team supported 2,473 prenatal participants and welcomed 1,277 babies into the Mary's Center family.

As we look to the future, Mary's Center is continuing to invest in innovative approaches that improve outcomes for mothers and babies. Support from the DC Medical Society's Dr. Cesar A. Caceres Innovation in Healthcare Technology Award is helping to launch the first phase of a remote patient monitoring program that will enable eligible expectant mothers to monitor conditions such as hypertension and diabetes from home while remaining closely connected to their care team.

At the same time, Mary's Center is launching a new partnership with Sibley Memorial Hospital to strengthen the continuum of maternal care for women and families. Initial areas of collaboration

include enhanced coordination between our clinical teams, expanding access to maternal-fetal medicine and specialty obstetrical expertise, and identifying new opportunities to improve maternal health services across the region.

Together, we are building a foundation for future collaboration that will improve care for mothers, babies, and families.

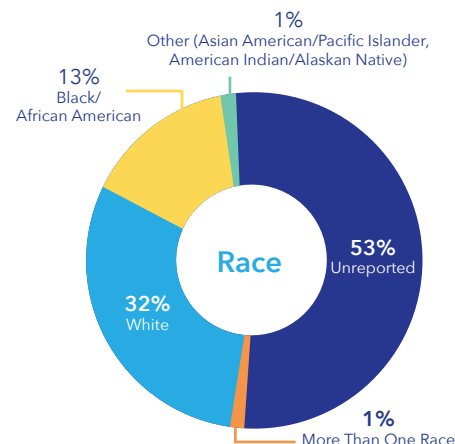
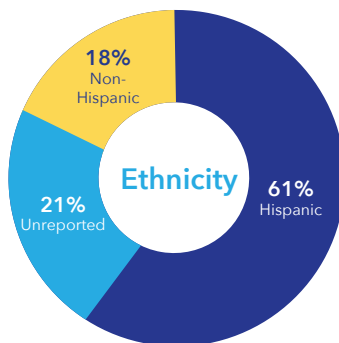
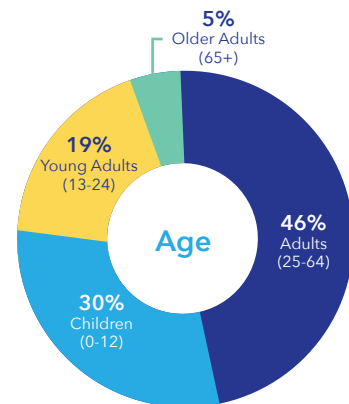
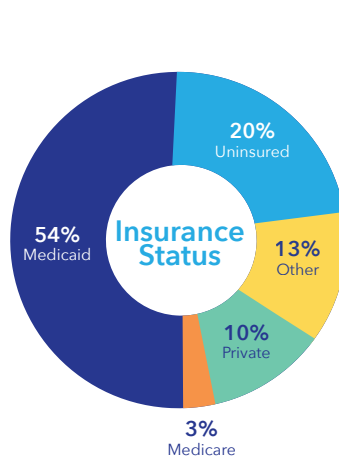
From the first prenatal visit through a child's developmental milestones, Mary's Center remains committed to combining compassionate care, innovative solutions, and strong partnerships to help every family build a healthy future.



LIVES TOUCHED

"Walking into Mary's Center turned out to be one of the best things that ever happened to me. I was [on] dialysis, and Mary's Center was a coordinating force in getting me medications, food services and transportation. At the time, I didn't realize I had people I could talk to that would actually listen. It was an incredible experience."

- Carl Bright, Mary's Center participant, speaking at the National Academy of Sciences Standing Committee on Primary Care, May 2026.



OUTCOMES

Every year, Mary's Center exceeds national benchmarks across key quality measures, and our outcomes are remarkable given the barriers many of our participants face. Approximately 20% of the individuals we serve are uninsured, yet every person who comes to Mary's Center has access to comprehensive, high-quality care through our integrated model of care.

Medical

- 92%** Healthy birth weight (>5.5 lbs.)
- 54%** Immunization for 2-year olds
- 76%** Cervical cancer screening
- 64%** Prenatal care entry - 1st trimester



Social Services

- 100%** Teen Pregnancy Prevention in After-School Program
- 100%** College entry success in After-School Program
- 98%** No cases of child abuse and neglect in Home Visiting Program
- 95%** Home Visiting participants attended their postpartum care appointments



Education

(from Briya Public Charter School, our partner in education)

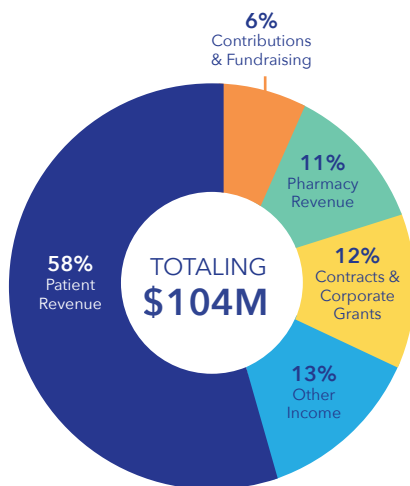
- 85%** Parents read with children at home
- 95%** Parents participated in parent-teacher conferences
- 96%** Preschoolers met or exceeded growth expectations from the fall to the spring administration of the GOLD literacy assessment
- 92%** Adult students passed the Registered Medical Assistant exam to earn the Medical Assistant credential



LOOKING AHEAD

At Mary's Center, our mission remains as relevant today as it was nearly 40 years ago: to build healthier and stronger communities. As the needs of our participants continue to evolve, so will we. By expanding access to care, strengthening strategic partnerships, embracing innovation, and investing in the long-term sustainability of our organization, we are building a stronger Mary's Center for generations to come. None of this is possible without the generosity of our donors, the commitment of our community partners, and the extraordinary dedication of our staff. Together, we will continue creating healthier futures for every individual and family we are privileged to serve.

FY26 Revenue Budget



Closing the Gap in Care, Together

Despite DC's prosperity, many of our neighbors still struggle to get the basic care they need. Recent changes to federal and local policy shifting who qualifies for public health programs, mean more uninsured and underinsured individuals are turning to Mary's Center for help. That's why we launched the Compassionate Care Fund, to make sure participants with limited or no insurance can still access the healthcare, behavioral health, medications, and other essential support they need.

Will you join us? Your support brings immediate, life-changing care to individuals and families navigating uncertain times.



Help us to continue changing lives

maryscenter.org/ccf

Make a Lasting Impact Through Planned Giving

Did you know planned gifts are a great way to care for the causes that matter most to you?

Including Mary's Center in your estate plan will help ensure our life-changing work for generations to come. Speak to your financial or legal advisor about the many options to make a planned gift to Mary's Center, including:

- Wills or Living Revocable Trusts
- Gifts of Retirement Plans
- Gifts of Appreciated Securities
- Gifts of Life Insurance

To learn more about ways to support Mary's Center, please contact giving@maryscenter.org or call (202) 847-4221.



To view our financials, visit our website: maryscenter.org/annual-report

www.maryscenter.org // 202.483.8196 // United Way # 8263 // CFC # 66350

